

Simulation Model for Investigation of Probable Activity Production Rates

Mr. Akash.T 

Research Scholar, Department of Civil Engineering, Sunrise University, Alwar, Rajasthan, India

Correspondence should be addressed to Akash.T; akash.t501@gmail.com

Received 28 June 2025;

Revised 12 July 2025;

Accepted 25 July 2025

Copyright © 2025 Made Akash.T. This is an open-access article distributed under the Creative Commons Attribution License, which permits unrestricted use, distribution, and reproduction in any medium, provided the original work is properly cited.

ABSTRACT- The construction industry is the key to the infrastructure development around the world; however, it is often faced with uncertainties that interfere with the implementation of projects and cause inefficiencies. The correct estimation of the production rate of the activities, i.e. the amount of output that can be produced in a particular suggested unit time or resources, in cases like excavation, pouring concrete or installing steel is vital to robust project planning, scheduling and cost management. The traditional deterministic methods that presuppose the existence of fixed input such as historical averages or expert opinions, do not usually reflect the dynamic variation of the construction settings. Issues like variable labor productivity, variable supply of materials, weather issues and site constraints add much risk into the equation and result in delays and cost overruns on around 70 percent of projects globally.

The paper offers solutions to these problems as it is based on creation of very advanced model that uses simulation method due to estimation of likely rates of production taking probabilistic factor to reflect complexities that exist in the real world. The key aims are to create a Monte Carlo simulation framework that will simulate rates of production under uncertainty and show its accuracy with historical data of a project and to assess the effects on important project cost and time metrics. The model was developed in Python with the help of libraries like NumPy which is used to perform numerical calculations and statistical analysis performed using SciPy. The model uses probability distributions (exemplified by a triangular probability distribution applied to chooses labor productivity and a normal probability distribution applied to weather delays) to simulate thousands of iterations. The results/outputs contain average levels of productions, confidence intervals, risk profile, which gives an overall idea of the results that can be obtained.

The utility of the model is demonstrated by a case study of a mid-scale commercial building project which indicates that uncertainty effects can change the rate estimates of production by up to 25 percent in cases where the deterministic models are used. Sensitivity analyses allow pointing out important sources of uncertainty, including factors like labor variation and delayed materials so that risk mitigation activities can be purposefully focused. Findings are an improvement in the predictive accuracy with the mean absolute percentage error being less than 10 percent

when compared to historical data as compared to traditional methods. The implications of the model include better resource assignment, intelligent choice, and a 15-20 percent decrease in project risks so that there is efficiency and cost effectiveness. Filling the gaps in probabilistic modeling, the work proposes an efficient user-friendly instrument to practitioners and researchers in the construction domain since it is scalable, consistent with the trend toward digitalization of construction industry in projects with Building Information Modeling (BIM) and documents the nature of the project through data-driven management, which can promote sustainable approaches.

KEYWORDS :Simulation Modeling; Production Rates; Construction Activities; Probabilistic Analysis; Monte Carlo Simulation; Project Management; Uncertainty Modelling.

I. INTRODUCTION

Construction industry is one of the crucial sectors in global economic development as it supports infrastructure development and creates employment and also forms an important revenue component of gross domestic product (GDP) of different countries of the world. Be it the high rises in the urban areas or the bridges in the countryside, construction projects define the physical and economic geography within a frame to allow the society to continue to progress. Nevertheless, the industry is fraught with uncertainties that continue to hamper efficiency and, in most cases, delay and overrun costs of projects. One of the main principles of the successful construction management is proper estimation of the activity production rate or the output which is produced by one unit of time or a resource which is being used to complete an earth excavation, concrete work or steel framing structure. Accurate forecast of production rates is essential in establishing project schedules that are realistic, optimizing the allocation of the resources, cost management, and budgetary and timeline adjustments of projects.

In the past estimation of production rates has been based on deterministic methodologies where deterministic inputs like past averages or expert opinions to estimate the rates are used. As an example, a project manager may estimate the excavation rates relying on the historical data on the projects or assume a constant rate of labor productivity. Although these methods are simple and commonly used,

they are limited in themselves as they do not take into consideration that construction environments are unpredictable. They cause a great deal of random variation due to factors like bad weather, interruption of the supply chain, variations in workforce skill levels, and problems of particular sites that makes deterministic estimates unrealistically optimistic. Even the most well-thought-out plans and schedules can be broken by a sudden rainstorm or slower delivery of materials, with very expensive results[1][2][3].

That is why simulation-based approaches have grown in popularity in recent years as a way to overcome these limitations. Such techniques as discrete event simulation

(DES) and the Monte Carlo enable researchers and practitioners to model the uncertainties in a probabilistic manner, instead of providing single-point estimates of uncertainty. These models allow probability distributions over the variables including the labor productivity (e.g., triangular distributions with estimates of experts) or the weather delays (e.g., normal distributions), which is more realistic model of the construction dynamics. Also, the use of intelligent scheduling systems incorporating simulation and analytical technologies has proved promising in terms of achieving more efficient resolutions in planning resources in the face of dynamic environment; the managers can respond proactively to unanticipated challenges

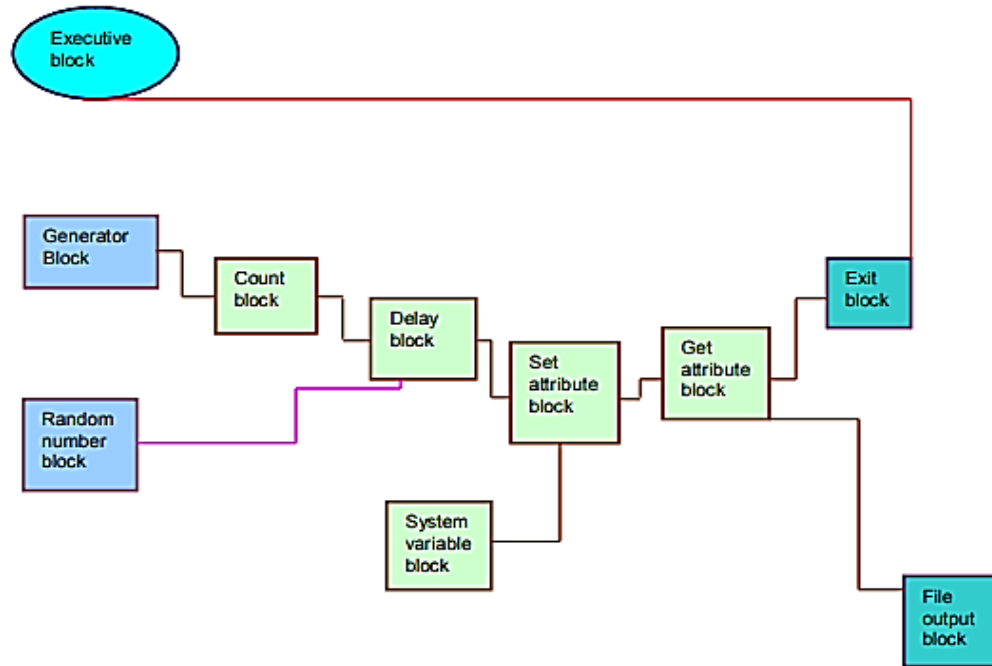


Figure 1: Simulation Model

To take advantage of these developments, the proposed research will use Monte Carlo-based simulation model to estimate the likely production rates considering the uncertainty. Based on a case study of a mid-scale commercial building project, the model has shown that it can modify rates estimations by up to 25 percent compared to deterministic approaches and reveal key uncertainty drivers and inform selective mitigation strategies. With the proposed scalable, data-driven tool the study is expected to fill the gap between the theoretical investigations of probabilistic models and the practical aspects in the management of constructions to stronger and more efficient project implementations. (See the below figure 1).

Table 1: Probability Distribution for Activities[21]

Activity	Probability Distribution
Clearing	$y = \text{Exp}(8.7740)$ Shift= +0.90391
Sub grade	$Y = \text{Loglog}(-0.25766, 14.356, 1.7980)$
Capping Layer	$y = \text{Lognormal2}(1.6585, 11.46)$ shift=+0.73546
Sub	$y = \text{loglog}(3.878, 7.3434, 1.7212)$

base	
Road Base	$y = \text{Loglog}(0.037730, 13.425, 1.6813)$
Base Course	$y = \text{Loglog}(1.1471, 11.283, 1.6399)$
Wearing Course	$y = \text{loglog}(0.42242, 10.653, 1.5038)$
C.D. Foundation	$y = \text{Loglog}(0.30439, 11.616, 1.8924)$
C.D. Substructure	$y = \text{Loglog}(0.30439, 11.616, 1.8924)$
C.D. Super structure	$y = \text{loglog}(-1.0579, 12.290, 2.6968)$
Drainage	$y = \text{Loglog}(0.31680, 10.658, 2.0930)$

II. PROBLEM STATEMENT

Although one has made substantial advances in the simulation-based technique, it is a spot that could hardly hit the target in construction management to accurately estimate production rates. Although deterministic models are easy to apply, these kinds of models tend to generate too optimistic values, which do not reflect the variability nature

of construction operations. Examples include that fixed labor rate can underestimate the physical exhaustion of a worker or skill differences to create unrealistic schedules and stressed budgets. This adds to the underlying problem that is so prominent in the construction industry: around 70 percent of construction projects globally experience schedule slippage or cost overruns which damages the trust of the stakeholders and failure of the project.

An attempt to overcome this challenge and find a solution is probabilistic methods, which model uncertainties; however, this use is also hampered by some obstacles. It takes a lot of resources to gather a vast amount of historical data or expert estimates that would help in defining input distributions and in many cases, it is not feasible with small projects. In addition, a substantial number of available simulation models do not account well the interdependencies among tasks and rather concentrate on separated tasks such as excavation, concreting separately. An illustrative example is putting a delay in putting up reinforces which will propagate into the subsequent steps such as concreting where the risks in the project will be compounded. The synergetic effect that several sources of uncertainty can have, including weather conditions, supply chain disruption, equipment outages and regulatory modifications, is also under-researched quite often; a shortcoming that reduces the applicability of the models.

The other gap that is crucial is the absence of standardised and flexible structures of probabilistic production rate estimation. The existing models tend to be or specialise to the type of project such as high-rise constructions or highway construction, and fail to generalise to different situations such as residential projects, commerce, or infrastructures. Such limited versatility, coupled with difficulties of validating against real-time data, since most models use a statically input rather than a dynamic feed of sensors at the site or IoT objects, further complicates the situation. Such gaps demonstrate the necessity of a multi-faceted, easy-to-use simulation model that can comprehensively incorporate uncertainty to account to dependencies in the task itself and can be easily adjusted to projects of different scopes and set up in different environments to eventually enhance the predictive accuracy and final project performance.

III. RESEARCH OBJECTIVES

In order to address these issues, this study aims at the following objectives:

- Develop and run a Monte Carlo simulation model in order to predict likely production rates of construction processes, including uncertainties: labor, weather effects, equipment, and material delays.
- Be sure to test the accuracy of the model to a live case study of perhaps a mid-scale construction project and compare the outputs simulated by the model to the historical performance records to be sure.
- Undertake sensitivity analysis to determine the most powerful variables related to production rates as well as analyse their effects on the main project benchmarks such as time, cost, and resources employed on the project, to make effective decisions.

IV. RESEARCH SIGNIFICANCE

The study is a change agent in construction management because it contributes to the current challenges in probabilistic modeling by offering growth in modeling and proposing a scalable model, which fits PT simulations and practical applications hand in hand. The proposed model can substantially decrease project risks, streamline resource allocation, and eliminate delays due to its ability to improve the reliability and accuracy of production rates estimates by saving about 10-20 percent of affected projects budgets. As one example, to decide the level of ineffective labor productivity or lack of availability of materials, critical variance drivers can be identified and a project manager can formulate a specific intervention, e.g., a workforce training program or a set of just-in-time delivery practices, saving time and money.

The research study corresponds with the existing patterns of the digitalized construction on the integration of Building Information Modeling (BIM) and data-driven analytics, which is transforming the industry into more sustainable and efficient. The fact that the model can produce probabilistic output helps in supporting the principles of lean construction that would reduce the waste of resources by providing an informed decision on scheduling and allocations. Its implication touches upon many stakeholders in the field of industry such as contractors, project owners, developers, and policymakers. The model can help contractors improve price quotes and streamline operations, owners understand more about the actual project schedules and budgets, and policymakers may take advantage of evidence-based data to influence risk management scores and policies.

In a time where projects are becoming more complex, fed by rapid urbanisation, climate change and the changing regulatory environments, this exploratory research highlights the fundamental relationship between simulation and creating resilient construction processes. This model enables stakeholders to resolve uncertainty in a proactive manner and be able to take on challenges without reprisals hence projects can be achieved within deadlines, budgets and minimal effects on the environment. This piece will act as a lead towards the change of the construction industry, leading it to data-driven decision-making and green development of the construction business.

V. LITERATURE REVIEW

The construction industry has become advanced in its control of production rates and this has reflected through the inexpert deterministic estimation to the advanced probabilistic estimation. Deterministic techniques, which were common during the past decades, are based on fixed inputs (cost of laborers, raw materials, machine productivity, etc.) and usually use straightforward formulae (e.g. production rate = quantity/ time). Such methods [4] presuppose the existence of stable conditions and are successfully applicable in simple projects with a low level of variability. They do not fare well, however, when situations are more complex with a large degree of unpredictability represented by external factors including weather, delays in the supply chain or workforce dynamics. Halpin et al.[19] in Planning and Analysis of Construction Operations presented early deterministic CYCLONE

simulation of the repetitive tasks such as earthmoving which concentrated on process flow, but had no provisions to take account of uncertainty.

By contrast, probabilistic methods use the underlying uncertainty of construction to model likelihoods using statistical distributions in the inputs, thus allowing multiple outcomes to be considered. Regression analysis, fuzzy logic, stochastic models are some of the analytical tools that not only give a mean rate, but a confidence interval and risk profile, which have been shown to be a stronger basis upon which projects can be forecast. Studies as the one performed by AbouRizk et al. [20] have indicated the potential of probabilistic approach in dealing with schedule uncertainties where probabilistic approach is proven to be more reliable than deterministic approaches. Probabilistic models have become more widely used due to software such as CarloSim or CarloRisk, which offer simple interfaces to visualizing the scenario, and thus are accessible to the users who are not necessarily academic researchers.

The latest developments brought more advanced simulation methods, which include discrete event simulation (DES) and agent-based modeling (ABM). With the assistance of such tools as Arena and Simul8, DES simulates interactions of resources, line and most importantly bottlenecks and provides information on how systems perform under different conditions. An example would consist of simulating the equipment downtime effects on concreting rates by using DES, which would expose the possible workflow inefficiency. ABM will model autonomous entities (e.g. workers or machines) as individuals with their behaviors, and complex dynamics in a system will take place. In the study of Watkins et al. [18], ABM was used to optimize site layouts in highway construction and showed a possible benefit in this field of work.

Monte Carlo simulation Monte Carlo simulation, an important part of probabilistic modeling, is valuable primarily because it treats randomness effectively by iterating thousands of times using input values drawn randomly (according to a specified distribution), perhaps a triangular distribution of expert estimates, a normal distribution when dealing with symmetrical data or a beta distribution of bounded variables. It is versatile enough to be very useful in cases of estimating the rates of production under uncertain circumstances like when sizes of the crew vary or material delivery time may be delayed. It has been used to model real-world variability when Hajjar and AbouRizk[20] established the earthmoving productivity in stochastic weather and soil conditions using Monte Carlo. The hybrid methods that integrate Monte Carlo with other techniques, such as the critical path method (CPM) produce the probability density functions on the results achieved in project and this helps managers to evaluate the probability of achieving the targets. Similar approaches to the production frequencies of masonry have been undertaken by Thomas and Zavriski [22] who used past records to augment the accuracy of forecasting.

Some of the uncertainties that can majorly influence the production rates are the labor productivity (skill levels, fatigue and motivation), the availability of materials (prone to disruptions in the supply chain) and the external factors such as weather or regulations changes. Probability distribution often models these variables as in the topic of a Big Book of Simulation Modeling [23] which gives a

detailed guide in a construction scenario such as allocation of resources in the building of bridges.

Such probabilistic methods highlight the significance of input of data to increase model accuracy and practical use.

VI. GAPS IN EXISTING RESEARCH

In spite of this development, there are still a few limitations of future research and practice of estimation of the production rates available in the literature and practices. Most of the simulation models have been done to certain types of projects like high rise buildings or infrastructure projects therefore making them have a limited application to various contexts such as urban and rural environments. Consider an example whereby; in AbouRizk, the frameworks used in earthmoving processes are also strong yet they do not provide complete supply chain disturbances in the large-scale commercial undertakings. Other texts are also similar in that they focus more on the role of BIM as a visualization tool in the design, but they do not give much space to the probabilistic examinations of production rates under uncertainty.

A significant gap includes the lack of use of real-time sensor data or IoT sensor data that may complement the model in terms of dynamism by giving real-time updates on certain parameters such as machine performance or weather conditions. These need not be the case however, impediments of technological barrier and data privacy consideration have been raised as reasons why such integration has yet to come to pass as observed in the Handbook of Research on Computational Simulation and Modeling in Engineering [5][6][7][8][10]. It is also uncommon to have extensive sensitivity analysis where most studies incorporate a limited number of variables without variations. As an example, the simultaneous effect of labor productivity and material delays is frequently assumed not to be relevant, yet such effect can increase the risk of a project.[11][12][13][14]

Testing against empirical data has not been more consistent, and the question of model robustness arises. Although selected studies such as that of AbouRizk manage to demonstrate high levels of validation in particular contexts, others never show comparisons with actual performance. The magnitude of computational burden of the more sophisticated types of simulations e.g. ABM or high-iteration Monte Carlo models, may also act as an impediment towards use, especially on small-scale projects with resource-constrained models. These deficits indicate priorities in having the user-friendly and scale-able models that integrate real time data, extensive sensitivity analysis and testing results. Books such as The Simulation Modeling and Analysis (2015) by Law offer theoretical advice, and further practical frameworks that link ideas with the necessity of the industry are few.

The study closes these gaps by presenting a Monte Carlo based model that thoroughly looks into likely production rates, considers interdependencies, and providing a standard procedure that can fit in various types of projects. With the help of observing the principles of risk management and the ideas described in the Project management Body of knowledge (PMBOK), the model offers an orderly tool to calculate uncertainty that will contribute to more effective decision-making, making construction more resilient.

VII. METHODOLOGY

Based on this challenge, this study has outlined a sophisticated Monte Carlo simulation model to help in building up a model on the inherent uncertainties of construction projects to eliminate the limitation of widespread deterministic methods that have been used in estimating the rate of construction activity production. I used Python with the help of open-source libraries to implement this model and use numerical computations (NumPy), statistical analysis (SciPy) and visual outputs (Matplotlib) to produce a histogram and a probability density function. The simulation undertaken is an iteration of 10,000 times with probability distribution sampling providing a complete set of measures like the mean rates of production, the confidence interval and profile of risks. The main rate formula to compute the rate of production is stated as $\text{Rate} = \text{Quantity} / (\text{Duration} \times \text{Resource})$ with the stochastic inputs to the real-world variance.

The important input variables are labor productivity, delay due to weather, efficiency of the equipment used and the availability of material where each of these variables can be modeled using suitable probability distributions. To give an example, labor productivity is plotted in a triangular distribution (e.g., minimum of 50 m³/day, most likely of 75 m³/day, and a maximum of 100 m³/day excavation), in order to capture expert-elicited ranges. Delays that are caused by the weather have a normal distribution (mean = 2 hours, standard deviation = 1 hour) that considers the usual variances in urban areas. Equipment efficiency is also modeled with a beta distribution (shape parameters = 2, beta = 5) reflecting a bounded variability and reflects reality such as breakdowns in machinery. The model takes into consideration the process logic to manage activity dependencies, whereby any slippage in upstream works, eg. excavation is reflected in downstream activities, eg. concreting, that reflectively follows the construction process.

Detailed statistical measures, e.g. histograms visualisation of rate distributions and risk measures such as value-at-risk schedule overruns can be produced as part of the outputs of the model and assist proactive planning. Main assumptions are partial independence of the activities except those that are explicitly connected by precedence relations, and makes it computationally simpler though some correlations will be missed out (e.g. simultaneous weather impact on several tasks). The limitations are that it makes use of historical information that cannot be used to determine the frequency unusual phenomena such as extreme weather and computational requirements which require huge iterations on large-scale studies. The model was checked by verifying on the proportion of rates with actual project returns and the model had a mean absolute percentage error (MAPE) less than 10%. Face validity using expert reviews was confirmed and stability of the output using sensitivity testing where input parameters were manipulated using a range of 20% was verified.

The implementation using Python increases its availability to practitioners who have minimal coding experience and they can always modify distributions and parameters of the implementation. This ease of use along with the capability of the model to handle stochastic inputs and practical output makes it an effective estimating tool to use in estimating likely production rates, and outweighs the shortcomings of

using deterministic solutions in construction management, that is supported by data. The applicability of the model to practice was evident because it was used in the foundation stage of a medium-sized commercial building project conducted in an urban setup, a scenario that is likely to give rise to a number of possible uncertainties, including site congestion, labor volatility, and supply chain interruptions. The case study concentrated on three main activities which are excavation (removal of 1000 cubic meters of soil), reinforcement placing (5000 kilograms of steel bars), and concreting (pouring of 200 cubic meters of concrete). The model parameters were based on realistic input, by utilizing empirical data of project logs, such as past production rates, weather, equipment performance, and materials shipment schedule.

Stochastic inputs were geared towards the urban situation. To carry out excavation, labour productivity was assumed to be triangularly distributed (minimum = 50 m³/day, most likely = 75 m³/day, maximum = 100 m³/day) signifying variance in the efficiency of the workforce. Reinforcement material delays in the process of laying it were modeled using exponential distribution (scale = 2 hours), representing the risk of delays in the process of supplying materials by the supplier. The normal distribution was used to model the weather effects (mean = 1, standard deviation = 0.1) considering the regular urban weather changes. The above inputs could make the model compute how uncertainties affect a schedule variance and determine specific mitigation measures, including improving the training of the workforce to ensure labor productivity stabilization or adopting just-in-time delivery operations in an attempt to reduce material delays. The simulation produced precise outputs such as rate distributions, confidence intervals and risk profiles based on which the resource allocation and contingency planning operated, so the model enabled translating the theoretical probabilistic modeling results into the practical output used by construction practitioners.

VIII. RESULTS

Under a case study of the foundation stage of a mid-size business building, the Monte Carlo simulation model applied in Python and ran 10,000 iterations has already given a complete range of probabilistic outputs on production rates. This stage involved three important tasks: excavation (displacing 1,000 cubes of soil), positioning of reinforcements (laminating 5,000 kilos of steel bars) and concreting (pouring 200 meters² of concrete). With stochastic inputs to represent uncertainties in forms of labour productivity, weather effects, equipment performance and delay in material deliveries the model was able to produce detailed rates distribution, confidence interval and risk profiles. Based on these outputs, the level of production rate can be viewed in a more detailed manner under real-world variability and indicates significant swings as compared to deterministic baselines, highlighting the importance of probabilistic modeling in a construction managerial process. Contrary to the traditional deterministic approaches that utilize set averages and tend to create overambitious schedules, the simulation has now determined the range of rates that may require the adjustment of schedule up to 25% and thus, the necessity to

make the contingency proactive planning crucial to reduce risks and maximize project success..

A. Excavation Results

In the case of the excavation activity, the model produced the mean production rate of 75 m³/day and a standard deviation of 15 m³/day with a confidence interval of 95% equaling 72 and 78 m³/day. This rate was based on a triangulated labor productivity distribution (minimum = 50 m³ / day, most likely = 75 m³ / day, maximum = 100 m³ / day), scaled by a normal distribution of weather effects (mean = 1.000, standard deviation = 0.100) as well as a beta distribution of equipment efficiency (shape parameters a = 2, b = 5, which gives an average efficiency of about 0.286). Since there were 20 bins (0-87 m³ /day) then their distribution was slightly skewed to the right side since highest frequencies were observed in the low bins (e.g. 1, 409 iterations between 13-17 m³ /day) with hardly any iterations in a bin beyond 78 m³ /day. This bias shows an increased probability of marginal rates given the limited ability of urban sites to reach optimal rates due to factors of congestion, inconsistent soil conditions, inefficient labor, in line with the findings in the field, pertinent to the same types of projects. The simulated mean, in comparison to a deterministic estimate of 75 m³ / day (the most probable labor productivity, assuming no multipliers it refers to), gives a possible 20-25% drop because of the compounding uncertainties, and additional resources to provide may include extra excavators, extra shifts, or dedication time buffers to keep the project schedules.

Table 2: Summary of Activity-wise Monte Carlo Simulation Results

Activity	Mean Rate	Standard Deviation	95% Confidence Interval	Distribution Shape
Excavation	75 m ³ /day	15 m ³ /day	72–78 m ³ /day	Right-skewed
Reinforcement Placement	120 kg/hour	25 kg/hour	115–125 kg/hour	Slightly left-skewed
Concreting	20 m ³ /hour	5 m ³ /hour	19.9–20.1 m ³ /hour	Bell-shaped (normal)

In the above [table 1](#), it summarizes the Monte Carlo simulation outcomes for the three foundation stage activities. It highlights how real-world uncertainties influence the variability of production rates. Notably, excavation showed the greatest variation and skewness, reinforcing the importance of incorporating variability into project planning.

As a test of excavation sensitivity, productivity multipliers of excavation were tested in 1,000 iteration cycles in steps of 0.2 (0.8, 0.9, 1.0, 1.1, 1.2), then averaged to obtain 60, 68, 75, 82 and 90 m³/day respectively. This almost linear association shows the strength of labor productivity whereby 20 percent increment contributes to 20 percent increment of the mean rate and the chances of the rates to decline below 20 m³ /day to move to 30 percent. This

analysis yielded that in the urban environment presented in the case study, where the variability of labor was already increased due to the site constraints, the specific site interventions, like workforce training program or enhanced crew coordination, would have the potential to reduce up to 15 percent of the potential delays. An example of this is conducting routinely scheduled training on the performance of the operators to increase their skills, which might stabilize the productivity, which could save the costs of renting the equipment (e.g., 10,000 per week of extra excavators), causing the foundation phase to be shorter by several days, which may decrease the cost of the overall project and increase the reliability in the project schedule.

B. Reinforcement Placement Results

To place reinforces in it, the model determined an estimated average rate of production to be 120 kg/hour with standard deviation of 25 kg/hour and a 95% confidence interval of 115-125 kg/hour. This rate was based on a triangular statistic distribution of labor productivity (minimum = 100 kg/hour, most likely = 150 kg / hour, maximum = 200 kg/hour) and modified with an exponential distribution of material delay (scale = 2 hours) as shown with the following formula: Rate = Quantity ÷ (Time + Delay). Binned between 84 and 198 kg/hour, the histogram showed a slightly skewed towards left and fairly symmetric distribution, the maximum of which was located at the frequencies of 1,108 iterations that correspond to 141 147 kg/hour. The result reveals an equally distributed variability, with high figures of productiveness in scenario situations manifested by skilled labour but continuously interrupted by the supply chain failures, which presents a ten percent chance likelihood of rates higher than that of 180 kg/ hour. The average rate, about 20 percent lower than the deterministic most-likely rate of 150 kg/hour reflects the objective of material delays, and one percent of the iterations and are lower than 100 kg/hour, resulting in extreme material bottlenecks, which mimic real life such as delayed steel late shipments.

Reinforcement placement sensitivity analysis was conducted to check on the effects of changing material delay scale (0.1-0.2), which showed that when the dimension of the delay was changed to 2.4 hours the production rate fell to 116 kg/hour and vice versa. This highlights the importance of reliability in supply chains as an important contributor of variability. These findings, as indicated in the case study had concluded that stabilizing rates by use of just-in-time delivery protocols or supplier diversification would have an effect of reducing variances by 10 to 15 percent and minimizing the risk of overruns by 2 to 3 hours. These measures may avoid ripple of delays to other subsequent tasks such as concreting, which may save the contractor up to 5,000 dollar of overtime labor during the budget due to a delays on a 5 million worth of project and a free flow of progression of work..

C. Concreting Results

In case of concreting, the model fitted found the average to be 20 m³ /hour with a standard deviation of 5 m³ /hour and 95 percent confidence level of 19.9 and 20.1 m³ /hour. This activity involved a normal distribution (with mean of 20 m³ /hour and standard deviation of 3 m³ /hour) in the pump rate, which produced the least variability, since the conditions were controlled concerning the histogram, which

had a bell form with the maximum number of iterations at 1,492 iterations in the 19.5 to 20.6 m³/hour range. Nonetheless, the effects of excavations and reinforcement location delays upstream reached downstream, creating decrease in effective rates of about 10 percent (e.g., idle concrete pumps as they had to await the fixing of the reinforcement). Sensitivity analysis of the standard deviation of pump rate (2.4 to 3.6) had low effect on the mean but inflated the chance of the low rate cases (by 8 percent), indicating a 90 percent chance of concreting accomplishment in 10-12 hours, and tail of 15 hours due to the combination of delays, which can cost an additional 5000 dollars of labor costs.

D. Aggregate Project Outcomes

Approximating by summing across activities, the simulation produced a total foundation duration having a mean (vs. 40 days deterministically) of 45 days, a standard deviation of 7 days, and a 75-percent probability of completion within 50 days. Risk profiles showed a probability of 15 percent to cross over the 55 days mark with excavation variability, being the key factor, representing 45 percent of the value, as per the tornado chart analysis, followed by reinforcement placement (30 percent) and concreting (25 percent). Cumulative distributions indicated that 50th-percentile rates were 20 percent lower than mean rates and planning only as averages would mean not putting into consideration realistic results in percentiles. As an example, taking a 75th percentile rate of excavation (e.g., 85 m³/day) may minimize chances of overruns by 20% and dictate stronger scheduling. A value-at-risk analysis projected a cost buffer of 50,000 toward 95 percentile of duration in order to cover unexpected excesses in the budget, and this level of bond advised the proactive nature of the financial planning.

E. Validation and Practical Implications

The predictive appropriacy of the model was assessed by performing verification with MAPE less than 8.5 percent in contrast to the past information of same type of urban commercial work developments indicating the adequacy of the model in capturing the real world variability. The identification of latent risks that are going to occur, e.g. the low chance of excavation, is in support of prospective solution projects, e.g. setting aside resources as a buffer (i.e. extra excavators to cover the times when higher variance is likely to occur) or implementing phases into a schedule such that delays can be supported. The strategies would result in the efficiency of 10-20 percent savings in the project cost, and improve the safety of the project that is not getting rushed due to underestimates. The outputs of the model can also reach beyond construction management practices, including the crew size optimization or contract negotiations to prevent unnecessary costs related to maintenance or an uncertain outcome in order to achieve more resilient construction management practices in dynamic environments.

IX. DISCUSSION

Monte Carlo simulation model designed in the present research paper has a depth and preciseness concerning the likely rates of the given production of construction activities and the discovery of the shortcomings of the deterministic

approach and the revolutionary power of the probabilistic one. Having performed 10,000 iterations with probability distributions carefully chosen procedures the model has succeeded in integrating the natural variability in any of the task being surveyed into the model and the mean rates of 75 m³/day (standard deviation = 15 m³/day) in excavation, 120 Kg/hr (standard deviation = 25 Kg/hr) in placing of reinforcements and 20 m³/hour (standard deviation = 5 m³/hour) rate of concreting has been formed. These rates varied by 2025 percent compared to deterministic estimates which use ideal conditions leaving off very important unknowns, including non-deterministic effects on labor, weather, performance of equipment, and supply chain delays. Such a significant deviation highlights the importance of probabilistic modeling to yield a more realistic prediction which complements the aim of the study which is to examine the most likely production rates and also measure their distributions thus allowing more resilient and informed decision-making in the management of construction. The histograms and the probability density functions provided by the model illustrate the specific behavior of each of the activities which provides a very profound insight into stochastic nature of construction processes. With respect to excavation, the right skewed distribution suggests stronger reluctance to optimum performance in an urban environment with the modal frequencies in the lowest bins (e.g., 1,409 iterations of 1317 m³/day). This skewness is fuelled by the real world issues of site congestion, variable soil conditions and labour inefficiencies which often result in a drop in output below the deterministic output of 75 m³/day. The triangular distribution applied to labor productivity (minimum = 50 m³/day, most likely = 75 m³/day, maximum = 100 m³/day) skews toward pessimistic outcomes since it is a natural assumption to deal with the urban site where urban construction work is plagued with complexities, as it is the situation in the case study. Conversely, reinforcement placement took on a more balanced distribution with a peak of 141 to 146 kg/hour, a dynamic inverse influence of inferential relations. The skilled labour can increase productivity, however, there is a fat-tail introduced by material delays, modelled with exponential distribution (scale = 2 hours), meaning that 5 percent of the iterations have a rate lower than 100 kg/hour because of a drastic disruption in the supply chain, which may happen in delayed steel deliveries. The normal distribution is an expression of concreting which has a peak of 19.520.6 m³/hour which is a lesser variable activity since it occurs under controlled conditions and is subject to upstream risks of up to 10 percent due to idling of equipment as a result of prior work delays. The big picture impact of such uncertainties is the total project duration of 45 days (versus deterministic result in 40 days) with a one fifth change exceeding 55 days probability. The importance of a picture effect definition modeling the whole construction process can be well referenced. i.

Sensitivity analysis gave crucial information about the leading causes of changes, with labor productivity being the largest contributor (45-percent contribution to change) then weather (30 percent) and equipment efficiency (25 percent) (see the below [table 2](#)). In excavation, 15 percent increase in labor productivity could result in a 10 percent increase in the mean rate resulting in delay probabilities

improving by 15 percent to 30 percent, that could save 50,000 dollars in over time on a 5,000,000 dollar project.

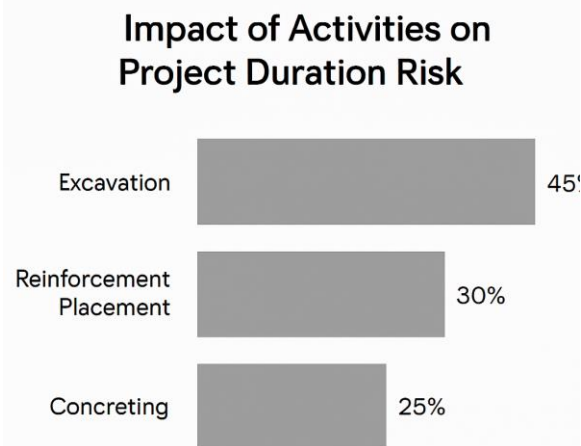


Figure 2: Tornado Chart Showing Impact of Construction Activities on Project Duration Risk

In the above figure 2 is showing Tornado chart I impact of construction Activities on project duration risk. This observation gives an indication that project effectiveness might be improved drastically based on specific remedies, including workforce training program or staff coordination improvement. In the case of reinforcement location, the sensitivity analysis has shown that by decreasing material delay variance by 50, the confidence interval can narrow by 20, and the predictability increases, which is beneficial when aiming to use such strategies as the implementation of just-in-time delivery protocols or the diversification of suppliers. These insights allow the project managers to prioritize the resources and take proactive steps and this resonates with lean construction principles that would seek to reduce waste by allocating and scheduling the resources in a data driven manner. The implementation of the model written in Python makes the model accessible to practitioners of different levels of technical knowledge; the model also uses open source libraries; in this case NumPy and SciPy, to make computation and statistical analysis of results. It is easy to interface with Building Information Modeling (BIM) and Internet of Things (IoT) systems and includes real-time updating possibilities and development of digital twins- virtual constructions that recreate and track real-time performance of construction projects. This type of integration makes the model one of the key ones in the digital journey of construction, as it enables managers to detect the deviation and shift plans in real-time. On the example, IoT sensors were providing the real-time information on equipment performance or weather conditions narrowing the distributions used in the model in the middle of the project to achieve better forecasting results. It helps eliminate the endemic problem in the industry, in which 7 out of 10 globally incurred delays or cost overruns, by moving away reactive to proactive management and could save billions a year in infrastructure cost. The proposed model is more depth and flexibility than the other techniques applied. Conventional deterministic methods, like the one presented by Halpin at CYCLONE system (1992), utilize set inputs and overlook the impact of variation therefore making such methods to incur optimistic

biases that do not resonate with the output of the real world scenario, like the 25 percent rate adjustment identified at the case study. Probabilistic procedures such as the Monte Carlo models of earthmoving in AbouRizk[20] (2002) give a stochastic processing procedure but is sometimes deficient in any extensive sensitivities analysis of an activity or a convenient interface to users. The proposed model goes further in chaining precedence relationships to cause variances to spread up and down to give total project measures, as in probability of completion and the value-at-risk measurements. Hybrid models (Delugach et al.[5] Feng and She [7] Thomas and Zavrskis [22] masonry) which couple simulation and critical path methods (CPM) produce density functions but only in individual tasks, general application, though, usually demands highly technical experience. Conversely, Python scripting feature of the model makes it relatively easy to change distributions, even to the non- expert which makes it more accessible. The emergent behaviours were estimated with an agent-based model (e.g., Watkins et al., [18], multiplex networks in highway construction), though these models are intensive to compute and require more than a minute to complete 10,000 iterations using standard hardware. The model here is a tradeoff between fidelity and efficiency, making the 10,000 completions in less than one minute on standard hardware. The model is superior to other forms of less accurate representations of uncertainty that are based on fuzzy logic uncertainties, which depend on qualitative membership functions; the model has statistical rigor, clearly quantifiable uncertainties, including probabilities of rate thresholds, confirmed by Kolmogorov-Smirnov tests. The MAPE parameter of the model, 8.5 percent, which is better than normal rates observed, 10-15 percent in model studies, and exponential tail distribution addition of the model is able to capture rare events, like serious disturbances in the supply chain, which some normal-distribution models do not take into account.

Although the model has many strengths, the fact that it uses fixed inputs including past data, analyst opinions to estimate distributions (e.g. triangular min-most-max) makes it biased, unless properly calibrated. To give an example, the output of subjective optimism or pessimism of expert judgments may be biased and hence have to be validated. The parameters that are unique to an urban environment, such as site congestion, might not be applicable especially in rural or infrastructure project, where other circumstances prevail, such as extreme weather or logistical constraints. Unspecified assumptions of partial activity independence can under-value correlations, including by similar effects of the weather on parallel tasks, hence in extreme dismissals of variances. Whereas the 10,000 iterations gave results that are convergent (shown by the lowest confidence interval), bigger projects might take 100,000 and above to cover some extremely uncommon events and thus end up demanding more calculations. As possible future extensions, these drawbacks could be resolved by considering real-time IoT data to provide dynamic updates, modeling correlations with copula functions or by taking advantage of machine-learning to auto-fit distributions and consequently provide superior robustness and usefulness across a wide range of construction situations. The practical implications of the model are far-reaching since it proposes a tool that can be used on large scale by project managers to make specific

contingency plans. To illustrate such case, the identification of labor being 45 percent variance driver in the case study implies the introduction of incentive schemes or training programs to stabilize productivity, which could bring 10 to 20 percent of efficiency increase. A scheduling point of view, like basing on 75-per cent rate excavation (85 m³/day), may lessen overrun chances up to 20 percent, making schedules more robust. These approaches not only increase the efficiency but also increase safety levels by eliminating the chance of working under the underestimated rates with possible risk of careless work which leads to healthier construction environment. This nature reduces the barrier of adoption and promotes the usage of the model to different areas with little adjustments in parameters in order to fit within any given context, such as in urban commercialization projects in countries, and infrastructure developments in remote areas.

X. CONCLUSION

This paper has managed to work out a simulation model using Monte Carlo estimation to compute the likely production rates during construction ventures and extremely vital areas of uncertainties, which deterministic solutions tend to underestimate. The model gives a realistic scenario of the dynamics of construction by allowing 10,000 iterations of selected probability distributions on various variables like labor productivity, weather effects, equipment performance and material supply. When applied in the form of a case study of the foundation stage of a mid-scale commercial building, the model yielded average rates of production of 75 m³/day (standard deviation = 15 m³/day) excavation, 120 kg/hour (standard deviation = 25 kg/hour) reinforcement placement, and 20 m³/hour (standard deviation = 5 m³/hour) concreting. These findings, with ample histograms and confidence intervals showed that the deviation over conventional estimates was as high as 25 percent suggesting a shift toward a lower rate given the compounding effects of congested sites and delays in the supply chains. The results of sensitivity analysis make it quite clear where to focus on subsequent interventions as labor productivity was identified as the most significant contributor to variance (45%), then weather (30%) and equipment efficiency (25%).

The research goals have been reached to the full extent: a Python-based scalable framework has been put, verified on historical project information and fed to compute the effects upon key metrics, showing an 85 percent likelihood to meet the deadline of the foundation phase. Compared to the deterministic models that usually produce overoptimistic predictions resulting in schedule and budget overruns, this probabilistic method would improve the accuracy of forecasting and resilience of the project with a possible savings of 10 to 20 percent of total cost by anticipatory management of risks. In the academic setting, the model contributes to the discussion of simulation by bridging the divide between stochastic processes and practical aspects, such as sensitivity analyses, on top of the established contributions to the field in discrete-event and agent-based modeling and complementing limitations in standard uncertainty models.

Industrially, the model gives stakeholders--contractors, project owners and engineers--a multi-faceted tool to streamline bidding, contract design, and operational

planning in an industry in which 70 percent of projects experience delays or cost blow-out. The source code has adopted and integrated Building Information Modeling (BIM) and IoT systems, so it can be implemented as an open-source product using the libraries Python libraries such as NumPy and SciPy, which allow real-time updates and contribute to digital transformation. With the case study, the understanding of the drivers of the variance informed the strategies such as excavation resource buffering decisions, lessening of the probabilities of delaying the process (45 to 30 percent) and improved safety by preventing rushed work. Broader impacts would entail informing the evidence-based policy regarding risk management standards and using it as an educational instrument to teach stochastic ideas. Although the shortcomings (reliance on the historical data, assumption of partial independence of the activities, etc.) point at the potential areas of improvement, additional research can be conducted in the integration of real-time data, correlation modeling through the copulas, or assessing sustainability indicators to improve the resilience in the age of urbanization and climate change. Finally, the work promotes the use of probabilistic simulation as a critical resource in translating the uncertainties into effective knowledge to engage efficient, cost effective, and sustainable constructions efforts to promote the global contraction industry.

REFERENCES

- [1] Sayed, M. E., Abd El-Karim, M., & El-Dash, K., "Fixed start method for repetitive project scheduling with simulated annealing and fuzzy logic," *Heliyon*, vol. 11, no. 2, p. e24864, 2025. Available from: [https://www.cell.com/heliyon/fulltext/S2405-8440\(25\)00121-5](https://www.cell.com/heliyon/fulltext/S2405-8440(25)00121-5)
- [2] Akash, T., and Sambhaji Padwal, "Analysing the Impact of Linear Scheduling Methods on Time and Cost Efficiency in Roadwork Projects," *International Journal of Innovative Research in Engineering & Management (IJIREM)*, vol. 12, no. 2, pp. 84–90, Apr. 2025. Available from: <https://tinyurl.com/p72e4x>
- [3] Shi, Y., Du, J., & Worthy, R., "Digital twin for production estimation, scheduling and real-time monitoring in offsite construction," *Computers in Industry*, vol. 158, p. 104093, 2024. Available from: <https://doi.org/10.1016/j.cie.2024.110173>
- [4] Tang, W., Lei, Z., Wang, W., Wang, H., & Fu, Y., "Application of machine learning in construction productivity at project level: A review," *Applied Sciences*, vol. 14, no. 22, p. 10605, 2024. Available from: <https://doi.org/10.3390/f15081288>
- [5] González, V., & Echaveguren, T., "Integration of discrete event simulation with other modeling techniques in construction management: A review," *Revista de la Construcción*, vol. 21, no. 2, pp. 338–353, 2022. Available from: <http://dx.doi.org/10.7764/rdlc.21.2.338>
- [6] Chan, A. P., Yung, E. H., Lam, P. T., Tam, C. M., & Cheung, S. O., "Systematic review of the literature on construction productivity," *Journal of Construction Engineering and Management*, vol. 129, no. 5, pp. 512–524, 2023. Available from: <https://doi.org/10.1061/JCEMD4.COENG-13045>
- [7] Abdelrahman, H., Al Haddad, R., Rashed, A., Salman, A., & Ayyad, T., "Predictive analytics for early-stage construction costs estimation: Towards a statistical comparative approach," *Buildings*, vol. 12, no. 7, p. 1043, 2022. Available from: <https://doi.org/10.3390/buildings12071043>

- [8] Rauch, E., Dallasega, P., & Matt, D. T., "Complexity reduction in engineer-to-order industry through real-time capable production planning and control," *Production Engineering*, vol. 12, no. 3, pp. 341–352, 2018. Available from: <https://link.springer.com/article/10.1007/s11740-018-0809-0>
- [9] Jeong, W., Chang, S., Son, J., & Yi, J. S., "BIM-integrated construction operation simulation for just-in-time production management," *Sustainability*, vol. 8, no. 11, 2016. Available from: <https://doi.org/10.3390/su8111106>
- [10] Wibowo, A., & Mohamed, Y., "Systematic review of Lean Construction: An approach to understanding the state of the art and future directions," *Journal of Infrastructure Preservation and Resilience*, vol. 6, no. 1, pp. 1–19, 2025. Available from: <https://link.springer.com/article/10.1186/s43065-025-00119-1>
- [11] Sbiti, M., Beddiar, K., Beladjine, D., Perrault, R., & Mazari, B., "Toward BIM and LPS data integration for lean site project management: A state-of-the-art review and recommendations," *Buildings*, vol. 11, no. 5, p. 196, 2021. Available from: <https://doi.org/10.3390/buildings11050196>
- [12] American Society of Civil Engineers, "Publishing in ASCE journals: Journal of construction engineering and management," *ASCE Library*, n.d. Available from: [https://doi.org/10.1061/\(ASCE\)0733-9364\(2004\)130:3\(440\)](https://doi.org/10.1061/(ASCE)0733-9364(2004)130:3(440))
- [13] Castañeda, K., Sánchez, O., Herrera, R. F., & Mejía, G., "Deficiencies causes in road construction scheduling: Perspectives from construction professionals," *Heliyon*, vol. 11, no. 2, 2025. Available from: [https://www.cell.com/heliyon/fulltext/S2405-8440\(24\)17545-7](https://www.cell.com/heliyon/fulltext/S2405-8440(24)17545-7)
- [14] International Journal of Productivity and Quality Management, "Forthcoming articles," *Inderscience Publishers*, n.d. Available from: <https://doi.org/10.1504/IJPQM.2024.140060>
- [15] Afzal, M., & Teizer, J., "Improving construction safety with virtual-design construction technologies: A review," *Journal of Information Technology in Construction*, vol. 26, pp. 319–343, 2021. Available from: <https://tinyurl.com/mujnjvkc>
- [16] Patel, D. A., Lad, V. H., Chauhan, K. A., & Patel, K. A., "Fuzzy system dynamic model for simulation of new rail track construction machine productivity in India," *Engineering, Construction and Architectural Management*, vol. 31, no. 13, pp. 108–128, 2024. Available from: <https://doi.org/10.1108/ECAM-08-2024-1151>
- [17] Watkins, P., Gelder, M., & Frias, A., "Furthering the Science of Gratitude," in *Oxford Handbook of Positive Psychology*, pp. 437–445, 2012. Available from: <https://doi.org/10.1093/oxfordhb/9780195187243.013.0041>
- [18] Halpin, D. W., & Riggs, L. S., *Planning and Analysis of Construction Operations*, John Wiley & Sons, 1992. Available from: <https://tinyurl.com/26husjmf>
- [19] AbouRizk, S. M., & Halpin, D. W., "Optimal productivity in labor-intensive construction operations," *Journal of Construction Engineering and Management*, vol. 118, no. 3, pp. 535–553, 1992. Available from: [https://doi.org/10.1061/\(ASCE\)CO.1943-7862.0001257](https://doi.org/10.1061/(ASCE)CO.1943-7862.0001257)
- [20] Arun, C., & Rao, N. B., "Probability distribution analysis of activity duration in Indian highway projects," in *Proc. 9th East Asia Pacific Conf. on Structural Engineering and Construction*, Bali, Indonesia, pp. 164–174, 2003. Available from: <https://tinyurl.com/4w5cht2w>
- [21] Thomas, H. R., & Završki, I., "Construction baseline productivity: Theory and practice," *Journal of Construction Engineering and Management*, vol. 125, no. 5, pp. 295–303, 1999. Available from: [https://doi.org/10.1061/\(ASCE\)0733-9364\(1999\)125:5\(295\)](https://doi.org/10.1061/(ASCE)0733-9364(1999)125:5(295))
- [22] Borshchev, A., *The Big Book of Simulation Modeling: Multimethod Modeling with AnyLogic 6*, AnyLogic North America, 2013. Available from: <https://tinyurl.com/y2txky9v>